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SCOPE OF THE REPORT

This report covers the period from 1st April to 30th June 2012, the second quarter of Year Five of the implementation phase of the Economic Empowerment of the Poorest - Challenge Fund (EEP)/shiree. After an introductory commentary by the shiree Senior Management Team, progress against each of the four programme outputs is reported, followed by updates on Management and Finance, with a subsection on Value for Money.

From the third Quarter of 2012 a fifth output- the Nutrition Component – will also be reported on.
### LIST OF ACRONYMS AND ABBREVIATIONS

<table>
<thead>
<tr>
<th>Acronym</th>
<th>Full Form</th>
</tr>
</thead>
<tbody>
<tr>
<td>APPG</td>
<td>All Party Parliamentary group</td>
</tr>
<tr>
<td>BHH</td>
<td>Beneficiary Household</td>
</tr>
<tr>
<td>BIDS</td>
<td>Bangladesh Institute of Development Studies</td>
</tr>
<tr>
<td>CEO</td>
<td>Chief Executive Officer</td>
</tr>
<tr>
<td>CFO</td>
<td>Chief Financial Officer</td>
</tr>
<tr>
<td>CHT</td>
<td>Chittagong Hill Tracts</td>
</tr>
<tr>
<td>CMS</td>
<td>Change Monitoring System</td>
</tr>
<tr>
<td>CSR</td>
<td>Corporate Social Responsibility</td>
</tr>
<tr>
<td>DAE</td>
<td>Department of Agricultural Extension</td>
</tr>
<tr>
<td>DC</td>
<td>District Commissioner</td>
</tr>
<tr>
<td>DSU</td>
<td>Decision Support Unit</td>
</tr>
<tr>
<td>EEP</td>
<td>Economic Empowerment of the Poorest</td>
</tr>
<tr>
<td>EPRG</td>
<td>Extreme Poverty Research Group</td>
</tr>
<tr>
<td>GoB</td>
<td>Government of Bangladesh</td>
</tr>
<tr>
<td>HIES</td>
<td>Household Income and Expenditure Survey</td>
</tr>
<tr>
<td>IAP</td>
<td>Independent Assessment Panel</td>
</tr>
<tr>
<td>IGA</td>
<td>Income Generating Activity</td>
</tr>
<tr>
<td>MA</td>
<td>Management Agency</td>
</tr>
<tr>
<td>MDGs</td>
<td>Millennium Development Goals</td>
</tr>
<tr>
<td>MIS</td>
<td>Management Information Systems</td>
</tr>
<tr>
<td>MjF</td>
<td>Manusher Jonno Foundation</td>
</tr>
<tr>
<td>MoU</td>
<td>Memorandum of Understanding</td>
</tr>
<tr>
<td>NGO</td>
<td>Non Governmental Organisation</td>
</tr>
<tr>
<td>NSC</td>
<td>National Steering Committee</td>
</tr>
<tr>
<td>OPR</td>
<td>Output to Purpose Review</td>
</tr>
<tr>
<td>Shiree</td>
<td>Stimulating Household Improvements Resulting in Economic Empowerment</td>
</tr>
<tr>
<td>SILPA</td>
<td>Simultaneous Impact and Learning Process Assessment</td>
</tr>
<tr>
<td>TORs</td>
<td>Terms of Reference</td>
</tr>
<tr>
<td>UPPR</td>
<td>Urban Partnerships for Poverty Reduction (Programme)</td>
</tr>
<tr>
<td>WATSAN</td>
<td>Water and Sanitation</td>
</tr>
</tbody>
</table>
During the second quarter of 2012 the shiree programme was operating at peak capacity across 4 Outputs, while a 5th Output - the nutrition component - was incorporated into a programme amendment. The number of beneficiary households enrolled by partner NGOs for participation in direct economic empowerment activities exceeded 150,000. Thus the target established in the original logframe for the entire programme has now been surpassed.

6 Scale Fund Round One partners transitioned to second phase implementation during the quarter. The two key challenges under Output One (Scale Fund) for the second half of the programme are the inclusion of around another 100,000 new households but also facilitating the continued progress of those who have already undergone a first phase of support, albeit at a much lower level of direct intervention. Hence all Phase Two contracts include Phase One households as beneficiaries.

12 Innovation Round One and Two projects neared completion during the quarter and an intensive and fairly comprehensive lesson learning and impact evaluation process continued through Quarter Two. The intention is to reveal the lessons from these projects not only as a means of informing possible scale up decisions but to produce a comprehensive report that each NGO can use to pursue other project development activities, other possible funding sources and to allow findings to be disseminated to a broader audience (eg via the Extreme Poverty Research Group).

The EPRG continued to develop with the regular quarterly meeting held during May focused on nutrition issues. The EPRG has now met 7 times and is becoming established and recognized as a focal point for dialogue into the dynamics of extreme poverty in Bangladesh.

A key development on the advocacy front was the launch of a redesigned shiree website. The intention is to focus on keeping the website dynamic through frequent updating and links into a range of social networking and other media.

A Government of Bangladesh Team undertook a mid term review of the programme during the quarter. The process involved several field visits that were facilitated by the shiree team and partner NGOs. The outcome of this review will be reported to the NSC during the third quarter.

Other significant events during the quarter included:

- A Simultaneous Impact Leaning and Process Assessment (SILPA) review of Innovation Round Three projects
- Nutrition Component Contract Amendment confirmed
- A financial review was completed with proposals submitted to DFID
- A major eviction at Korail motivated several follow up activities including research with victims and drafting of a research report
- A consortium planning and review meeting took place at Cambridge
- A lesson Learning workshop was hosted by Caritas in Bandarban
- A pilot commenced with Netz and MJSKS testing a livestock health diagnostic tool utilizing smart phone technology

At the end of the second quarter of 2012 the shiree programme is continuing to enroll and work with large numbers of new beneficiary households but the programme is also becoming increasingly concerned with the end phase of sub projects, consolidation of lesson learning from interventions and the sustainability of project impact, as well as supporting the process of determining the future shape of joint DFID/GoB measures to address extreme poverty beyond 2015.

Shiree was awarded a crest at the South Asia Regional Conference on Breastfeeding and Complementary Feeding
PROGRESS AGAINST OUTPUTS

Total shiree Beneficiary Household Coverage:

<table>
<thead>
<tr>
<th>Fund Type</th>
<th>BHH Target</th>
<th>Q2, 2012</th>
<th>Cumulative Progress</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scale Fund Round 1 (Phase 1)</td>
<td>82,850</td>
<td>-</td>
<td>85,111</td>
</tr>
<tr>
<td>Scale Fund Round 1 (Phase 2)</td>
<td>96,000</td>
<td>31,636</td>
<td>31,636</td>
</tr>
<tr>
<td>Scale Fund Round 2</td>
<td>43,000</td>
<td>9,853</td>
<td>23,552</td>
</tr>
<tr>
<td>Innovation Round 1</td>
<td>6,650</td>
<td>-</td>
<td>6,143</td>
</tr>
<tr>
<td>Innovation Round 2</td>
<td>5,410</td>
<td>-</td>
<td>5,487</td>
</tr>
<tr>
<td>Innovation Round 3</td>
<td>7,160</td>
<td>315</td>
<td>2,281</td>
</tr>
<tr>
<td>Innovation Round 4</td>
<td>7,500</td>
<td>2,561</td>
<td>3,990</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>248,570</strong></td>
<td><strong>44,365</strong></td>
<td><strong>158,200</strong></td>
</tr>
</tbody>
</table>

OUTPUT 1 – PROVEN APPROACHES TO IMPROVING THE LIVELIHOODS OF THE EXTREME POOR TAKEN TO SCALE

During this period Scale Fund Round 1 projects have continued to monitor and provide support to their phase 1 beneficiaries and are focusing on preparing for the phase 2. This has involved recruitment, office set up, beneficiary selection, shiree verification and preparation/delivery of project activities. Similarly, Scale Fund Round 2 projects have been conducting these activities.

The table below highlights progress in beneficiary selection and asset/cash delivery.

<table>
<thead>
<tr>
<th>Scale Fund Round 1 (Phase 1 and 2) and Round 2</th>
<th>Total BHH Target</th>
<th>Cumulative HH Selection</th>
<th>No of HH Selected during Q1, 2012</th>
<th>HH received asset in Q1, 2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>CARE</td>
<td>40,000</td>
<td>30,568</td>
<td>10,568</td>
<td>424</td>
</tr>
<tr>
<td>DSK</td>
<td>26,795</td>
<td>22,539</td>
<td>10,744</td>
<td>16</td>
</tr>
<tr>
<td>NETZ</td>
<td>18,163</td>
<td>10,731</td>
<td>1,568</td>
<td>-</td>
</tr>
<tr>
<td>PAB</td>
<td>31,909</td>
<td>22,773</td>
<td>5,864</td>
<td>-</td>
</tr>
<tr>
<td>SCF-UK</td>
<td>37,279</td>
<td>15,279</td>
<td>0</td>
<td>-</td>
</tr>
<tr>
<td>UTTARAN</td>
<td>26,965</td>
<td>14,857</td>
<td>2,892</td>
<td>-</td>
</tr>
<tr>
<td>Caritas</td>
<td>10,000</td>
<td>6,310</td>
<td>0</td>
<td>4,062</td>
</tr>
<tr>
<td>Concern</td>
<td>22,500</td>
<td>12,702</td>
<td>9,853</td>
<td>-</td>
</tr>
<tr>
<td>Oxfam</td>
<td>10,500</td>
<td>4,540</td>
<td>0</td>
<td>2,751</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>224,111</strong></td>
<td><strong>140,299</strong></td>
<td><strong>41,489</strong></td>
<td><strong>7,253</strong></td>
</tr>
</tbody>
</table>
Key developments from each Scale Fund NGO are highlighted below.

**SCALE FUND ROUND 1 (SFR 1)**

**Uttaran**

- During this period a vaccination programme provided support to 750 BHHs assets, including goat, sheep and cattle.
- 7555 BHHs cultivated summer vegetables in their homestead over this quarter.
- 75% of BHHs faced water borne disease due to severe crisis of safe drinking water especially in the coastal Upazilas.
- 31 staff members were recruited and 3 project induction and orientation sessions conducted in 3 new working area Upazilas.
- Staff development training was provided for field staff in monitoring and evaluation (CMS 1 and CMS 2) and accounts.

**NETZ**

- Staff orientation on beneficiary selection process was conducted with 3 PNGOs. A staff orientation was also conducted on the phase 2 project conception.
- The livestock vaccination and artificial insemination programme continued. A total of 406 cattle (anthrax, badla, FMD) and 84 goat (PPR) were vaccinated.
- During this period 2376 BHHs are producing vegetables from their homestead and being used for household consumption and selling.
- 1568 newly selected BHHs across the 3 PNGOs working area were verified.

**DSK**

- During this quarter 10,776 BHHs were selected.
- CMS 1 process orientation on questionnaire and data entry has been conducted.
- All 5 new unit offices have been established.
- A devastating eviction took place at the beginning of April in Korail slum. Nearly 800 BHHs lost their assets, livelihoods and many had homes destroyed. DSK provided emergency relief to more than 300 BHHs, has continued to track and work with these households, and also been part of the campaigns to prevent further evictions.

**Practical Action Bangladesh**

- During this period 6,357 BHHs were selected from an overall target of 15,000. These have been verified and approved by shiree and the project has begun to work with them.
- Staff recruitment for the project’s second phase was conducted during this period.
- The project has closely monitored the flood situation in the region which is potentially very hazardous, and is prepared to face an emergency situation later in the year.
Care

- During this quarter a total of 10,567 BHHs were selected. These were verified and accepted in two rounds by the shiree team, between April and May.
- The project has conducted a number of training and dialogue workshops. These include a ‘Capacity Building Workshop for UP Members’, a ‘TOT for Staff on UP Vision Setting’, a ‘Workshop on Community-managed Savings Model’, a ‘Union level UP vision setting workshop’ and an ‘Open Budget at Union level’.
- The project has had a number of visitors including a number of MPs from the APPG.

Save the Children

- During this quarter 9016 BHHs were selected through two partner organizations and are currently being cross checked by project staff.
- 752 BHHs received safety net support from government programmes. As well as this project staff developed linkages with other actors related to relief, health, education and short term employment – 253 BHHs were included under these.
- The project was visited by shiree CEO Colin Risner as well as Toby Porter, Director of Government Partnerships from Save the Children’s UK office.
- A number of workshops and events were held and attended, including ‘Action Research for Community Adaptation in Bangladesh’ Conference and ‘national conference on Community Based Adaptation’

SCALE FUND ROUND 2 (SFR 2)

Caritas

- During this quarter Caritas selected 2400 BHHs from its five working Upazilas in Banderban.
- CMS1 Data entry for 4000 BHHs was completed during this quarter, with the remaining 2000 to be completed in July.
- A number of female beneficiary household members completed a 4 month tailoring course during this period and were given sewing machines. The Deputy Commissioner (DC) for Banderban attended this distribution as chief guest.
- A total of 3024 BHHs received ginger and turmeric for cash crops. 200 BHHs were supported with inputs for sanitary latrines, to be shared among community members.
- Caritas also hosted shiree’s three day lesson learning workshop in April.

Oxfam

- During the reporting quarter Oxfam started the beneficiary selection process for identifying another 6000 HHs as targeted for year 2.
- Technical training on livestock and poultry rearing was provided to project BHHs. This training prior to purchase equips beneficiaries to identify healthy animals and advises them on rearing.
Oxfam began distribution assets during this quarter. A range of assets were delivered including livestock (cow and heifer) and poultry (duck), as well as rickshaw/van, boats, and sewing machines. Other beneficiaries also received cash capital for small businesses.

115 Community Based Organization (CBOs) were formed, representing all selected beneficiaries, against an overall target of 400 CBOs.

A total of 150 small scale earth works under CFW scheme implemented by three Partners in 3 districts.

Linkages with other organizations and departments were developed, particularly livestock.

**Concern Worldwide**

- During the reporting period, CWW selected 9754 BHHs who were verified by shiree.
- To date a total of 238 groups have been formed and group development and meetings are ongoing.
- CMS 1 data collection is continuing, following training from shiree staff and training of PNGOs by CWW.
- CMS-1 training for key staffs - 27 senior staff were trained by the shiree team on household profile (CMS-1). They in turn trained all the frontline staff of PNGO’s of CWW. Information collection using CMS-1 is in the progress.
- IGA analysis tools, household micro plan and asset transfer guideline have also been developed during this quarter.

**OUTPUT 2 – INNOVATIVE APPROACHES TO IMPROVE THE LIVELIHOODS OF THE EXTREME POOR TESTED, EVALUATED, AND SUCCESSES READY FOR SCALING UP**

During this period an end line survey was conducted by shiree staff and trained enumerators with randomly selected beneficiaries from all Innovation Fund Round 1 and 2 beneficiaries. These end line surveys will feed into each NGOs lesson learning report, as well as into the decision process for determining scale up.

**Innovation Fund Round 1**

<table>
<thead>
<tr>
<th>Innovation Fund NGO (Round 1)</th>
<th>Total BHH Target</th>
<th>Cumulative BHHs selected and verified</th>
<th>HH received cash/asset for IGA</th>
<th>HH received training/IGA support *</th>
</tr>
</thead>
<tbody>
<tr>
<td>Aid Comilla</td>
<td>1,500</td>
<td>1,034</td>
<td>85</td>
<td>545</td>
</tr>
<tr>
<td>CNRS</td>
<td>1,500</td>
<td>1,476</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Green Hill</td>
<td>1,200</td>
<td>1,200</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>HKI</td>
<td>450</td>
<td>448</td>
<td>450</td>
<td>450</td>
</tr>
<tr>
<td>IC (Sunamganj)</td>
<td>1,000</td>
<td>985</td>
<td>1,000</td>
<td>737</td>
</tr>
<tr>
<td>SHUSHILAN</td>
<td>1,000</td>
<td>1,000</td>
<td>200</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>6,650</strong></td>
<td><strong>6,143</strong></td>
<td><strong>1,735</strong></td>
<td><strong>1,732</strong></td>
</tr>
</tbody>
</table>

[* HH may have received training for more than one IGA support]
Key developments from Innovation Fund NGOs are highlighted in the following sections.

**Green Hill**

- All beneficiaries were visited during this quarter to monitor IGA performance.
- The project has been working to develop a number of relationships before the project finishes. A BHH list was submitted to the DAE to receive farmer cards and other services, as well as to the Union Parishad.
- From May project staff shifted to also working on Green Hill’s PRASAKTI Innovation Fund Round 4 project.

**Helen Keller International**

- The project is delivering a number of exit activities including refresher training on contour farming to MC leaders, as well as farm management to staff, MC leaders and beneficiaries.
- Gender awareness training was conducted.
- Heavy rainfall at the beginning of April caused damage to early sown seeds, affecting a total of 135 beneficiaries. Following this, further seeds were distributed.

**HSI-Haor**

- During this period all 1000 BHHs received field training on vegetable cultivation during the rainy season. 31 BHHs received training on fingerling grading, transportation and marketing and 32 BHHs from 8 groups visited homestead gardens of nearby villages to observe and learn the technique of summer season vegetable cultivation.
- All field staffs participated in a day long orientation on khas land application follow up process and the role of project. An event on early harvesting programme was held at Foridpur village of Atgaon Union and attended by the Deputy Commissioner of Sunamganj, the Deputy Director of DAE and around 1000 farmers.

**Aid Comilla**

- The project has focused on developing a clear exit strategy during this period, with a focus on preparing contingency plans for particularly disadvantaged beneficiaries.

**Shushilan**

- During this period 193 BHHs have received seeds for vegetable gardening option; 175 BHHs have received 175 floating beds while 2 groups have received access to khas land for crab fattening.
- Preparation for group savings accounts has also developed.

**CNRS**

- During this period CNRS organized a Land Transfer Deed Distribution Event of khas Land at CNRS office at Jamalganj Upazilla of Sunamganj. More than 600 BHHs, over 100 local elites, Different NGO representatives, and all Government Departmental Heads of Jamalganj Upazilla attended.
Innovation Fund Round 2

<table>
<thead>
<tr>
<th>Innovation Fund NGO (Round 2)</th>
<th>Total BHH Target</th>
<th>Cumulative BHHs selected and verified</th>
<th>HH asset/Cash Support</th>
<th>HH received IGA/Training*</th>
</tr>
</thead>
<tbody>
<tr>
<td>ActionAid</td>
<td>1200</td>
<td>1,200</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>IC (Rangpur)</td>
<td>800</td>
<td>801</td>
<td>-</td>
<td>182</td>
</tr>
<tr>
<td>MJSKS</td>
<td>635</td>
<td>635</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>NDP</td>
<td>1000</td>
<td>1,060</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>PUAMDO</td>
<td>775</td>
<td>775</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>SKS</td>
<td>1000</td>
<td>1,016</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Total</td>
<td>5,410</td>
<td>5,487</td>
<td>0</td>
<td>182</td>
</tr>
</tbody>
</table>

[* HH may have received training for more than one IGA support]

MJSKS

- During this quarter the project has organized advanced training of Local Service Providers (LSPs) on Artificial insemination, and developed further linkages with extension service providers.
- The project field tested the livestock monitoring mobile software based livestock health and management system. This system contains detailed information of each animal of the selected 200 households (150 project beneficiaries and 50 non-project). It also contains responses from Project Veterinary Officer to the users on cattle health, treatment and other management issues.

HSI (Rangpur)

- During this period the project organized a match making workshop with milk producers, fodder producers and milk collectors.
- A cross visit was conducted where of 23 beneficiaries and one LSP visited MJSKS’s project to see the benefits of Artificial Insemination of cows.
- The project is developing a strategy to link beneficiaries with WARD platforms for continued support beyond the project period.
- The project also continued working with local government to ensure safety net support and trained 6 biogas engine operators for rural lighting.

Action Aid Bangladesh

- During this quarter the project has focused on strengthening linkages with local government, union and upazila health services, and the departments of agriculture and livestock.
- 226 BHHs received crop management support from the agriculture department, 86 BHHs received medicinal and information support for livestock, 238 BHHs got health/treatment support from health clinic, 55 BHHs got sanitary latrine support from BRAC WASH.
- 72 BHHs invested their savings in additional IGAs & land lease using their own income and 488 BHHs continue additional IGAs.
Puamdo

- The project delivered a number of capacity building initiatives during this period, with 16 LSPs receiving livestock management and animal health care services, and 625 BHHs receiving training on agriculture and livestock.
- 142 BHHs sold their livestock assets.

NDP

- The project has implemented a number of training programmes during this period. 8 poultry vaccinators were trained for vaccinating poultry in the targeted community with the help of Livestock department.
- More than 200 beneficiaries were trained on a range of topics including jute production, rice pest management, child health care, health and sanitation by experts from BRDB, DAE, Livestock department and local community health clinics.
- Linkages with service providers were also promoted – private companies (Syngenta, Buyer crop, Lal Teer), input sellers, LSPs, vaccinator, SAAO, para Vet for getting qualitative service and input provided to BHHs.

SKS

- During this period the project focused on strengthening linkages between beneficiaries and local government and elites. Two workshops to facilitate this were held with market actors, service providers, local elites and beneficiaries.
- On average households made 5072 taka during this quarter from their IGAs, excluding family consumption.

Innovation Fund Round 3

<table>
<thead>
<tr>
<th>Innovation Fund NGO (Round 3)</th>
<th>Total BHH</th>
<th>Target</th>
<th>Cumulative BHHs selected and verified</th>
<th>HH asset/Cash Support</th>
<th>HH received IGA/Training*</th>
</tr>
</thead>
<tbody>
<tr>
<td>ADD</td>
<td>700</td>
<td>324</td>
<td>122</td>
<td>215</td>
<td></td>
</tr>
<tr>
<td>BOSS</td>
<td>400</td>
<td>400</td>
<td>131</td>
<td>60</td>
<td></td>
</tr>
<tr>
<td>Concern</td>
<td>700</td>
<td>150</td>
<td>38</td>
<td>200</td>
<td></td>
</tr>
<tr>
<td>GUK</td>
<td>1160</td>
<td>506</td>
<td>161</td>
<td>116</td>
<td></td>
</tr>
<tr>
<td>Plan Bangladesh</td>
<td>2500</td>
<td>501</td>
<td>-</td>
<td>73</td>
<td></td>
</tr>
<tr>
<td>SCF-USA</td>
<td>900</td>
<td>163</td>
<td>37</td>
<td>136</td>
<td></td>
</tr>
<tr>
<td>SSS</td>
<td>800</td>
<td>237</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>7,160</strong></td>
<td><strong>2,281</strong></td>
<td><strong>489</strong></td>
<td><strong>800</strong></td>
<td></td>
</tr>
</tbody>
</table>

[* HH may have received training for more than one IGA support]

During this period a ‘simultaneous impact learning and process assessment’ (SILPA) was conducted with all IFR 3 projects by a joint team including shiree staff and an external consultant. The review reports were circulated to respective NGOs for feedback and the finalized reports began informing operations by the end of the quarter. All IFR 3 NGOs also
began conducting CMS 4/5 – participatory group sessions and individual interviews within this period, and ADD, GUK and Concern received training from shiree.

**BOSS**
- BOSS conducted a number of advocacy activities during this quarter. Two dialogue sessions were conducted in Ishwardi and Atghoria Upazilas in which the UNO, Upazila government, UP chairman, members, local elite and beneficiaries attended to discuss access to khas land and safety nets.
- As well as this a vaccination camp for 100 cattle and 100 goats was conducted jointly with the shiree team.

**ADD**
- During this quarter 730 BHHs were selected and verified by shiree. 128 BHHs received training on small business entrepreneurship and 60 BHHs received jobs in the garments sector.
- A round table discussion on “Disability Inclusive National Budget 2012-2013” was organized by ADD and Mr. Enamul Haque Mostafa Shahid, M.P, Hon’ble Minister, Ministry of Social Welfare attended as Chief Guest.
- The project hosted a combined visit of DFID, shiree CEO and Harewelle Project Director.

**SSS**
- During this quarter a number of training sessions were conducted by the project. 8 sessions were conducted with beneficiaries on High Value Crops, and 11 further training sessions on a range of subjects including immunization, health services, water and sanitation, diet and nutrition.

**GUK**
- During this period 316 BHHs (144 female, 172 male) were selected and verified by shiree. Training on sewing machine operation continued and 116 beneficiaries were trained.

**SCI- Tanisha**
- During this quarter training and asset delivery activities continued. 156 primary beneficiary girls received technical training on tailoring and goat rearing. A further 72 secondary beneficiaries participated in tailoring training and 341 girls received goat rearing training. 72 adolescent girls of extreme poor HHs received IGAs such as sewing machine, goat, chicken, and pigeon and inputs for small businesses.
- Secondary inputs/support such as vaccination and necessary feeds/treatment were also provided.

**PLAN**
- During this period a total of 220 street children received skill based training, 59 street children engaged in internship training and 26 street children graduated from vocational training. 49 street children were successfully employed following completion of vocational & skill training.
- 795 street children are depositing savings, averaging 470 taka each during this period.
Concern World Wide

- During this period 28 BHH received training on confidence building, entrepreneurship development, food business management, good hygiene practice and food processing.
- The project procured 10 mobile food vans and 2 covered cans, and 23 further beneficiaries were involved in the food van business.

Innovation Fund Round 4

<table>
<thead>
<tr>
<th>Innovation Fund NGO (Round 4)</th>
<th>Total BHH Target</th>
<th>Cumulative BHHs selected and verified</th>
<th>HH asset/Cash Support</th>
<th>HH received IGA/Training*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Eco-Dev</td>
<td>650</td>
<td>400</td>
<td>400</td>
<td>400</td>
</tr>
<tr>
<td>Green Hill</td>
<td>1,300</td>
<td>650</td>
<td>1,300</td>
<td>1,300</td>
</tr>
<tr>
<td>Handicap Int'l</td>
<td>600</td>
<td>491</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>HelpAge Int'l</td>
<td>1,000</td>
<td>499</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>IDE</td>
<td>1,000</td>
<td>500</td>
<td>360</td>
<td>848</td>
</tr>
<tr>
<td>PRIP Trust</td>
<td>1,000</td>
<td>370</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>SCF (IF4)</td>
<td>1,200</td>
<td>701</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Tarango</td>
<td>750</td>
<td>379</td>
<td>350</td>
<td>379</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>7,500</strong></td>
<td><strong>3,990</strong></td>
<td><strong>2,410</strong></td>
<td><strong>2,927</strong></td>
</tr>
</tbody>
</table>

[* HH may have received training for more than one IGA support]

IFR 4 projects have continued to select and verify beneficiaries, baseline surveys are being conducted and in some cases primary project activities have begun to be delivered.

- **BHHs selection and verification**: During the reporting quarter, a total of 2747 households from Helpage, iDE, Prip Trust, Handicap International and Save the Children have been selected, verified and accepted by shiree.
- **CMS1 Orientation/data collection/data entry**: A two days Orientation on CMS1 organized for project staff of IF-4 partners (Helpage, Handicap international and Save the Children). Shiree team facilitated the orientation and field exercise of the questionnaire provided hands on practice opportunity. CMS1 orientation of Prip trust will be held in July. HA, HI and SC are currently conducting CMS1 data collection. Green Hill, Tarango, iDE and Eco.Dev are entering CMS1 data through the online system.
- **IGAs training for BHHs**: Beneficiary of Eco. Dev, Green Hill, iDE and Tarango have received technical training on their respective IGA interventions such as medicinal plantation (Eco.Dev), training on cash crop cultivation (GH), and above ground vegetable cultivation (IDE)
- **IGAs assets Transfer to BHHs**: during this quarter Green Hill, Eco-Dev and iDE distributed assets to beneficiary households such cash crop (ginger, turmeric) fruits crops (Banana), vegetable seeds, poultry (layer chicken), medicinal plant sapling and seeds. Green Hill also supported their BHHs CCT for child education.
A devastating eviction took place at the beginning of April in Korail slum. Nearly 800 BHHs lost their assets, livelihoods and many had homes destroyed.
OUTPUT 3 – INCREASING CONSISTENCY IN THE UNDERSTANDING, SHARING AND APPLICATION OF APPROACHES TO ADDRESSING EXTREME POVERTY

Change Monitoring System (CMS)
A significant focus during this quarter regarding shiree’s monitoring and evaluation – the “Change Monitoring System” (CMS) - was planning and preparing for the next 2 years of the programme. Shiree has focused on ensuring integration between the different CMS components, as well as ensuring the components are embedded well within partner organizations.

Shiree have conducted a series of one on one NGO meetings regarding CMS, as well as a CMS coordination meeting of all scale fund partners where work plans and modalities of M&E activities were discussed and accepted. Through this coordination meeting shiree and partners agreed to make changes in the way CMS systems are managed and processed. Through the second half of the shiree programme more emphasis will be given on shiree as a facilitator, providing technical support, while NGOs and projects have more responsibility for data collection, entry, analysis and reporting. CMS data collection tools were also revised to enhance compatibility between different CMS tools and spectrum of analysis.

A major activity during this quarter was the collection of data for the remaining IFR 1 and 2 organizations for the endline surveys (commenced during Quarter One). Data was subsequently processed, cleaned and analysis completed for 4 organizations comparing to initial CMS 1 data(baseline).

An update of the specific components is presented below:

CMS1 is the baseline survey or ‘household profile’
Orientation on the new CMS1 questionnaire which is now compatible with the CMS3 questionnaire was completed for the remaining partner organization of Scale Fund Round 2 and remaining 7 partners of Innovation Fund Round 3 and 4. Furthermore, orientation of 5 of the 6 scale fund round 1 phase 2 organizations was also completed during this period. To date, data collection of nearly 30,000 households using the new questionnaire has been conducted. The development of data entry software based on the new CMS1 questionnaire was completed as well as orientation on the software of 4 scale fund organizations and 6 innovation projects. Subsequently data entry for 9241 households is complete.

CMS 2 is a monthly snapshot of all BHHs across the entire shiree portfolio
Development of the new CMS 2 questionnaire was completed during this quarter, on the basis of NGO feedback and piloting. A draft roll out plan was prepared and a contract with the consultancy firm Mpower signed to develop the new mobile based application and provide capacity building support.

CMS3 is a panel survey based on statistically significant sample of all scale fund beneficiaries. It involves a socio-economic survey along with an annual anthropometric survey
During the reporting period the CMS3 baseline survey of 2 remaining organizations within the scale fund round 2 was completed. Data entry of all the remaining organizations was
completed, along with data cleaning. An initial analysis was produced by Cambridge University and presented to shiree management.

**CMS 4: participatory reflection sessions**
During this quarter CMS 4 training has been given to a number of IFR 3 partners. The tool has been adapted to the different beneficiary types (street dwellers, street children, migrant workers) and contexts. All partner NGOs began conducting CMS 4/5, and reporting will be completed in July.

**CMS 5: life tracking studies**
After selecting their six households in the last quarter, the six new research officers (3 Scale Fund Rd 2, 3 Innovation Fund) undertook in-depth interviews with them during this quarter. First drafts were completed by the end of May, and shiree staff held one-on-one sessions with all of the researchers in June to discuss their findings and suggest improvements.

The six Scale Fund Round 1 research officers meanwhile have been working on their second reflection on the intervention. This emphasizes analysis on gender empowerment and changes in power relations. They have all completed the first drafts and they are currently being reviewed.

**CMS 6: NGO Monthly output reporting**
NGOs continued to report monthly data during this period, which was used to meet internal needs and external reporting requirements – including for GoB reporting.

A few examples from CMS2 Pilot Phase II:

![BHH Income trend and changes (Jun'11 vs. Mar'12)](image-url)
BHH Savings trend and changes (Jun'11 vs. Mar'12)

Member of APPG on Extreme Poverty visited Nilphamari in April 8-9, 2012.
Research Activities

Extreme Poverty Research Group (EPRG)
The seventh EPRG was held on the 10th of May and welcomed a high level of participation from shiree partners, DFID, other DFID programmes, as well as WFP and the Nobo Jibon programme. Over 50 participants attended. The session’s focus was on gender and nutrition and included presentations on BRAC’s gender quality action learning programme, mainstreaming gender, NDP’s randomized control trial, and a Save the Children/WFP ‘cost of diet’ tool.

Working Papers
Throughout this quarter the six Scale Fund Round 1 research officers (ROs) have been conducting interviews and FGDs for their phase 2 working papers, covering topics such as health, disability, the elderly, gender empowerment and the effectiveness of participatory approaches. All proposals are available on the shiree website. The ROs are currently finalizing their fieldwork and beginning to write up. It is anticipated first drafts will be completed by the end of July.

The six newly recruited research officers (Concern, Oxfam, Caritas, ADD, iDE and Eco-dev) have recently made a start on their phase 3 working papers. To increase NGO ownership of the research outputs, all the research officers collaborated closely with their project managers and directors to come up with a research topic that reflected the objectives of the NGO. It is anticipated that these proposals will be completed by the end of July.

Recruitment of new research officers
A new RO was employed by Eco-Development. As an Innovation Fund NGO this research officer will work with Green Hill and Tarango to strengthen research in this Chittagong Hill Tracts cluster.
OUTPUT 4 – POLICY AND PRACTICE AT LOCAL AND NATIONAL LEVELS SHOWS INCREASING RECOGNITION OF THE NEEDS OF THE EXTREME POOR

During this quarter shiree focused on streamlining the advocacy strategy for the second half of the programme. This new advocacy strategy will have a private sector focus and was developed through a series of consultations, including with external stakeholders, our Bath and Cambridge partners and two rounds of facilitated discussion with shiree staff.

During this period shiree continued its advocacy activities at the local and national level, key activities include:

- **Local government advocacy.** A series of meetings were held with various poverty champions to learn more about how shiree should engage with local government. These meetings led to the development of the new shiree advocacy strategy.
- **National government advocacy.** A meeting was held with MP Sohrab Ali Sana, of Patuakhali, who would like to be engaged with shiree to help the extreme poor in the south. MPs from the APPG were taken North to visit CARE and PAB projects. Liaisons with local government there were also made and policy recommendations were suggested.
- **Exploring potential linkages.** Several institutional relationships were explored, including BRAC Advocacy, Amadeyr Cloud, think tanks, World Bank, UNDP, Hathe Bunano, construction giant Prashant Nirman.
- **YP training.** YP training on policy brief / case study writing and website development were carried out by head of communications and advocacy as well as the communications manager.
- **Media.** An understanding between shiree and Ittefaq was formed to run a Bangla op ed campaign parallel to the English one in Daily Star, while the Daily Star op ed campaign continued.
- **Support to the slum dwellers.** Shiree supported Ain-o-Shalish Kendro (ASK) by providing evidence (information, working paper, reports, photographs, video etc.) to produce in the court that helped to issue a stay order in pursuit against slum eviction in Korail.
- **Advocacy steering committee.** A steering committee was formed with members from across DFID’s Extreme Poverty portfolio, to share and collaborate on advocacy going forward.
- **Health linkages.** An MOU was signed with DUCEC to link up with DSK to provide eye care services for free to DSK beneficiaries. DSK beneficiaries attended an eye screening and several patients received cataract surgeries.
- **New website launched.** Shiree’s redesigned state-of-the-art website was launched.
- **Support to Operation team.** Advocacy and Communications people supported verification of some NGO project beneficiaries. They also captured the living condition of the beneficiaries and posted on the website and social networks which drew attention of the partner NGO’s Headquarters.
- **Lesson Learning Workshop.** The sixth lesson learning workshop was hosted by Caritas between 22-24 of April. It was an opportunity for new partner NGOs to introduce themselves whilst allowing the Scale Fund Round 1 NGOs to share knowledge and best practice.
Staff Appraisal: The staff appraisal process which began in January was concluded during this quarter. All staff members were scored by colleagues, including their line manager, along a set of criteria jointly developed. Individual interviews were then held on the basis of these forms with each line manager and an HR Manager in order to facilitate staff development.

Recruitment: A new Accounts Manager joined in June and will be responsible for monitoring and processing NGO budgets, ensuring there is no fraud or corruption in partner NGOs or shiree. The Accounts Manager reports to the CFO.

Contract Extension: The contracts of two YPs in the advocacy unit have been extended from July to September 2012.

Volunteer/Intern: A volunteer joined in April and is working under the guidance of the Head of Advocacy, reporting to the communications manager. The intern is focusing on translation work, contributing to case studies, press releases, articles and policy briefs.

Gender Mainstreaming: Mainstreaming gender within the programme emerged as a priority during this quarter. Led by the CEO, shiree aims to ensure that gender best practice is in place within all areas of the programme – from internal staff policies to relationships between NGOs and beneficiaries.

A survey was conducted with all shiree staff members, exploring perceptions and understanding on a number of gender related issues. The results of this were shared with the team in a group session and discussed. Group brainstorming sessions were also conducted, encouraging staff to discuss gender issues. Following up on this the team explored ways to address these and make improvements. The head of advocacy will explore how these can be pushed forward.

Resignation: In June a Programme Manager resigned to join a shiree partner NGO and an Internal Consultant within the DSU gave notice as he will pursue a full time PhD based on ideas developed during the shiree placement.

A 2 day Consortium meeting was held in Cambridge during May including representation from the Senior Management Team and Consortium Partners.

A Government of Bangladesh Mid Term Review was undertaken involving field visits by 4 teams of government representatives from the programme National Steering Committee.
FINANCIAL REVIEW

Fund disbursement
During this quarter the finance team disbursed a total of GBP 1,429,217. This included GBP 1,156,632 to eight Scale Fund Round I partners, including for Phase II of the projects. A total of GBP 272,585 was disbursed to eighteen Innovation Fund Round I, II, III and IV NGOs. Finally GBP 306,568 was disbursed as Management, Lesson Learning and Nutrition costs.

Internal audits
A number of internal audits were conducted with partner NGOs during this period. A draft internal audit report of all Scale Fund Round 1 NGOs was prepared and shared with the respective partners, following this CARE, Practical Action and NETZ were visited by shiree’s CFO and Accounts Managers.

Audits were also conducted for CNRS and Helvetas Swiss Cooperation from IFR 1 and MJSKS, Helvetas Swiss Cooperation, NDP, ActionAid and SKS Foundation from IFR 2. Again, draft reports were shared with partners and comments received.

External Audit - Scale Fund 1 – Phase I Grantee NGOs:
A number of external audits of partner NGOs were also conducted during this period. EEP/shiree external audit committee approved and selected the 6 Audit firms for conducting the Third year external audit of Five Scale Fund NGOs. One Scale Fund external audit firm will be appointed in July 2012. The schedule will be as below:

<table>
<thead>
<tr>
<th>Grantee NGOs</th>
<th>Third Year External Audit (closing)- Phase - I - 2012</th>
<th>Audit Firms</th>
</tr>
</thead>
<tbody>
<tr>
<td>CARE</td>
<td>10th June - 12th July</td>
<td>Nurul Faruk Hasan and Co. (Nufhas)</td>
</tr>
<tr>
<td>Dushtha Shasthya Kendra (DSK)</td>
<td>3rd July- 2nd August</td>
<td>M J Abedin &amp; Co.</td>
</tr>
<tr>
<td>Practical Action</td>
<td>3rd July- 2nd August</td>
<td>Hoda Vasi &amp; Co.</td>
</tr>
<tr>
<td>Save The Children, UK</td>
<td>24th June- 26th July</td>
<td>S F Ahmed &amp; Co.</td>
</tr>
<tr>
<td>UTTARAN</td>
<td>8th July-9th August</td>
<td>Acnabin &amp; Co</td>
</tr>
</tbody>
</table>

EEP/shiree external audit committee also approved and selected the 6 Audit firms for conducting the first year external audit of Five IFR 3 grantee NGOs. Another two Innovation Fund 3 external audit firm will be appointed in July 2012. The schedule will be as below:

<table>
<thead>
<tr>
<th>Grantee NGOs</th>
<th>Third Year External Audit (closing)- Phase - I - 2012</th>
<th>Audit Firms</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gana Unnayan Kendra (GUK)</td>
<td>29th May- 14th June 2012</td>
<td>Nurul Faruk Hasan and Co. (Nufhas)</td>
</tr>
<tr>
<td>CONCERN worldwide Bangladesh</td>
<td>3rd July - 22nd July 2012</td>
<td>Hoda Vasi &amp; Co.</td>
</tr>
<tr>
<td>Action on Disability and Development (ADD)</td>
<td>24th June - 12th July 2012</td>
<td>Acnabin &amp; Co</td>
</tr>
<tr>
<td>Plan Bangladesh</td>
<td>15th July - 2nd August 2012</td>
<td>S F Ahmed &amp; Co.</td>
</tr>
</tbody>
</table>
From IFR 2 Panchbibi Upazila Adibashi Multipurpose Development Organisation (PUAMDO) – ‘Hog Rearing by the Adivasi Women with Improved Access to Land’ will be audited by J R Chowdhury & Co, Chartered Accountants from 16th May – 14th June 2012.

**External audit of EEP/shiree:**
PMTC (Bangladesh) Limited appointed S.F. Ahmed & Co for the external audit of EEP/shiree and this took place between the 25th March – 19th April 2012 based on the approved Terms of Reference (ToR) by DFID and Harewelle International Limited. A final audit report was delivered to PMTC (Bangladesh) Limited, DFID and EEP/shiree during this quarter.

**Scale Fund I - Phase II Contracts**
During this period five Scale Fund Round 1 NGOs signed an extension to their projects for another 3 years (Phase 2). Uttaran signed on the 3rd of April. Practical Action signed on the 10th of April. DSK signed on the 11th of April. Save the Children signed on the 19th of April and NETZ signed on the 13th of May.

The Programme Memorandum, Logframe and budget were reviewed by the EEP/shiree finance, programmes and contract teams prior to the signing of the agreement. A series of responses were also provided to partners in relation to contractual clauses.

**Foreign Aided Project Audit Directorate (FAPAD)**
EEP/shiree provided financial statements for the year ending 30th June 2010 and 30th June 2011 to FAPAD. A FAPAD team conducted an audit on the 11th of June which was facilitated by the EEP/shiree finance team and GoB personnel.

**Revised Forecast for UKaid**
The finance team revised the forecast for the period April 2012-March 2013 for 36 projects.

**GoB reporting and NSC reporting**
During this period the finance team communicated with the Project Director and submitted reports required by GoB. Financial reporting on Contracted Grantee NGOs and EEP/shiree budgetary information was provided for the 9th NSC meeting which was held on 25th June.

**Updated Asset Register**
EEP/shiree finance team provided DFID with an updated asset register as of 31st March for all 36 projects based on their requirement.

**Procurement**
EEP/shiree procured 5 laptops and 2 printers during this quarter.

**Financial Reporting (Dashboard)**
The finance, contracts and MIS team designed and collated new systems for storing and presenting information on Scale Fund I and IFR 1 and 2 partners related to contract values and disbursement. This information will help the financial and operational decision making process of SMT, shiree.
Value for Money (VfM) is a guiding principle for shiree’s operations, management and finance teams. During this period VfM was considered in relation to the proportions of direct and indirect delivery in Scale Fund Round 1 Phase 2 budgets. Shiree increased the direct delivery costs to more than 50%, and this was emphasized for international NGOs. This was a requirement of the NSC before the approval of these projects.

Some partner NGOs, notably Practical Action and NETZ, also contributed under different budget heads (Human Resource, Travelling Cost, Operational Cost, office rent and utilities, indirect deliveries), contributing to the overall VfM of these projects.

During the consortium meeting in May 2012 the Harewelle Finance Director made a presentation on the subject of Value for Money (VfM). At the top of the agenda is DFID’s strap line on what VfM means to programme’s, namely:

**Value for Money in DFID’s programme means:**

- We maximise the impact of each pound spent to improve poor people’s lives.

Other discussion points included exploring what VfM means to our other stakeholders such as the NGO’s, Government of Bangladesh and the shiree team.

We looked at the example given in a paper published by DFID on VfM which can be seen in the diagram below:
So far in the shiree programme we have measured efficiency by a number of different output indicators ranging from management cost per beneficiary household, management cost per contract and management cost per beneficiary. We now recognize the need to take this to the next level and start to measure what impact shiree is having - ie impact for money. We recognize the fact that the outcome is partially outside of our control and will hopefully continue long after the shiree intervention has ceased. However, we aim to start a process of measuring VfM in shiree and the first step in this process is to begin having the VfM challenge as part of the regular senior management meetings. From there we will look at the feasibility of maybe a VfM committee, VfM audits and start to look at the measures we can put in place to start measuring the impact that shiree is having.

Action for Disability and Development (ADD) organised a roundtable discussion in association with The Daily Star on “Disability Inclusive National Budget 2012-2013”. It was held on May 22, 2012 at The Daily Star Centre.
ANNEX 1: DISTRICT AND BENEFICARIES HOUSEHOLD COVERAGE MAP

Where EEP/shiree works

District and Beneficiary Household Coverage

<table>
<thead>
<tr>
<th>Fund Type</th>
<th>BHH Target</th>
<th>Progress</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scale Fund-Round 1 (Phase 1)</td>
<td>82,850</td>
<td>65,111</td>
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<tr>
<td>Scale Fund-Round 1 (Phase 2)</td>
<td>96,000</td>
<td>31,438</td>
</tr>
<tr>
<td>Scale Fund-Round 2</td>
<td>48,000</td>
<td>33,552</td>
</tr>
<tr>
<td>Innovation-Round 1</td>
<td>6,650</td>
<td>6,143</td>
</tr>
<tr>
<td>Innovation-Round 2</td>
<td>5,410</td>
<td>5,487</td>
</tr>
<tr>
<td>Innovation-Round 3</td>
<td>7,180</td>
<td>2,281</td>
</tr>
<tr>
<td>Innovation-Round 4</td>
<td>7,500</td>
<td>3,950</td>
</tr>
<tr>
<td>Total</td>
<td>248,570</td>
<td>158,200</td>
</tr>
</tbody>
</table>

LEGEND:
- Scale Fund-Round 1
- Scale Fund-Round 2
- Innovation-Round 1
- Innovation-Round 2
- Innovation-Round 3
- Innovation-Round 4
- Innovation-Round 2 & 4
- Innovation-Round 3 & 4
- Scale -1 and Innovation
- Scale -2 and Innovation
- District Boundary

Households Range
- 100-2000
- 5001-6000
- 6001-9000
- 9001-12000
- 12001-15000
- 15000+

Data source: MIS unit, EEP/shiree, June 2012
# Annex 2: ShireeEEP Workplan

<table>
<thead>
<tr>
<th>Column1</th>
<th>Column2</th>
<th>Column3</th>
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- **2013:**
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- **2014:**
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- **2015:**
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**Phase 2:**
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## IF Rd 2

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